TO: National Executive Committee  
Department Commanders and Adjutants  
All Employees

FROM: Barry A. Jesinoski, National Adjutant

DATE: September 26, 2023

SUBJECT: National Area Realignment

I am pleased to announce, effective immediately, a realignment of the National Service Program geographic national areas, which will result in greater management and oversight efficiencies and enable the organization to better meet the needs of the veterans we serve.

The realignment comes after careful review of the regional areas, including the geographic size of the national areas, the number of National and Transition Service Offices in each area, as well as the relative workloads, management and staffing requirements.

As a result of the realignment, dividing the nation into twelve geographic areas provides effective and manageable spans of control and continuity of leadership.

The national areas and offices within their respective areas are as follows and as reflected on the attached map:

<table>
<thead>
<tr>
<th>AREA</th>
<th>NATIONAL SERVICE OFFICES</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Mason Sullivan</td>
<td>Boston, MA; Providence, RI; Hartford, CT; Manchester, NH; Togus, ME; White River Junction, VT; New York, NY; Buffalo, NY;</td>
</tr>
<tr>
<td>2 Joseph Kauffman</td>
<td>Philadelphia, PA; Pittsburgh, PA; Newark, NJ; Wilmington, DE; Baltimore, MD; Huntington, WV; Roanoke, VA; Washington, DC;</td>
</tr>
<tr>
<td>3 Vacant</td>
<td>Louisville, KY; Erlanger, KY; Nashville, TN; Jackson, MS; Montgomery, AL; New Orleans, LA and N. Little Rock, AR;</td>
</tr>
<tr>
<td>4 Michele Colpaert</td>
<td>Winston-Salem, NC; Atlanta, GA; Columbia, SC;</td>
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<tr>
<td>5 Kwan Tillman</td>
<td>Detroit, MI; Indianapolis, IN; Cleveland, OH; Milwaukee, WI; Ft. Snelling, MN; Anchorage, AK;</td>
</tr>
<tr>
<td>6 Andrew Edwards</td>
<td>St. Louis, MO; Bay Pines, FL; San Juan, PR;</td>
</tr>
</tbody>
</table>
Donald Reed
Houston, TX; Waco, TX; San Antonio, TX;

Korby Rhodes
Boise, ID; Seattle, WA; Ft. Harrison, MT; Fargo, ND; Sioux Falls, SD;

Maria Ruvalcaba
Reno, NV; Las Vegas, NV; Salt Lake City, UT; Portland, OR;

Carmen McGinnis
Denver, CO; Cheyenne, WY; Los Angeles, CA; Sacramento, CA; Oakland, CA; San Diego, CA; Honolulu, HI;

Robert Peterson
Des Moines, IA; Chicago, IL; Lincoln, NE; Wichita, KS;

Andrew Clark
Phoenix, AZ; Albuquerque, NM; and Muskogee, OK.

The primary goal of our National Area Supervisors is to provide leadership in the management of National Service Offices. They will develop a close working relationship with National Service Office Supervisors to enhance quality representation and maintain the day-to-day operation and activities of our National Service Offices.

I extend my deepest gratitude for your leadership and for your support of our National Service Program and specifically- our NSOs, TSOs, and administrative team who make our program the best of its kind in the world.

Barry A. Jesinoski
National Adjutant